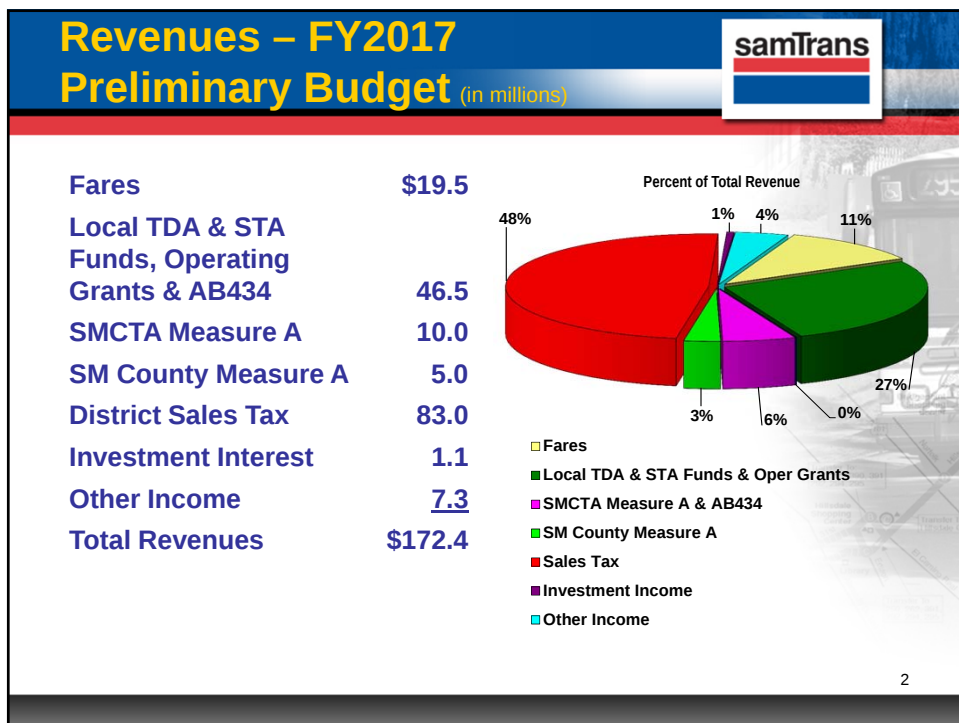
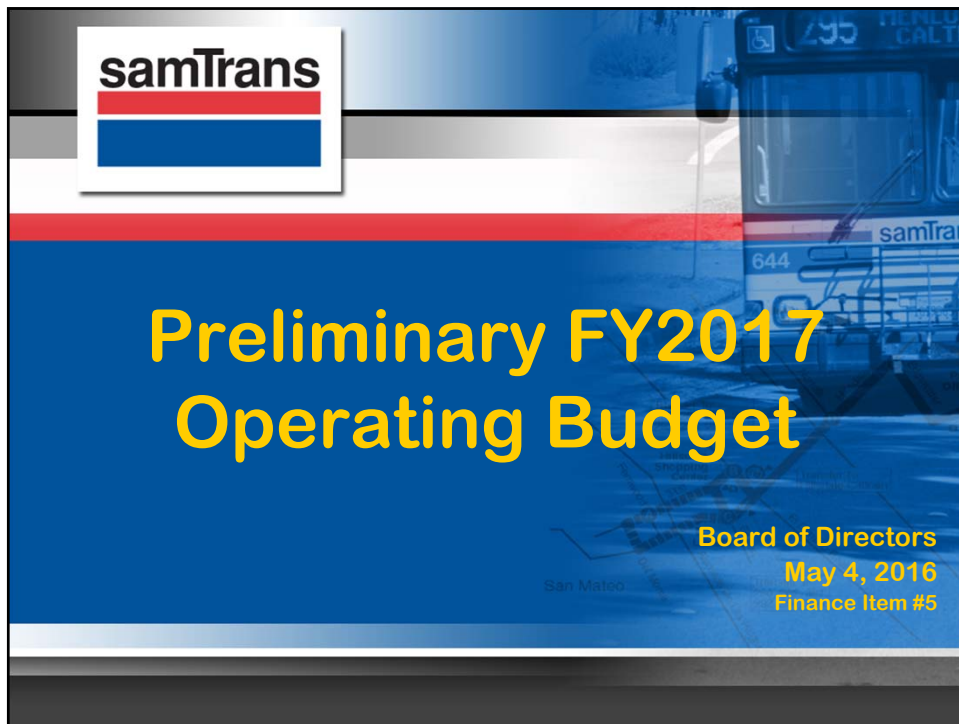
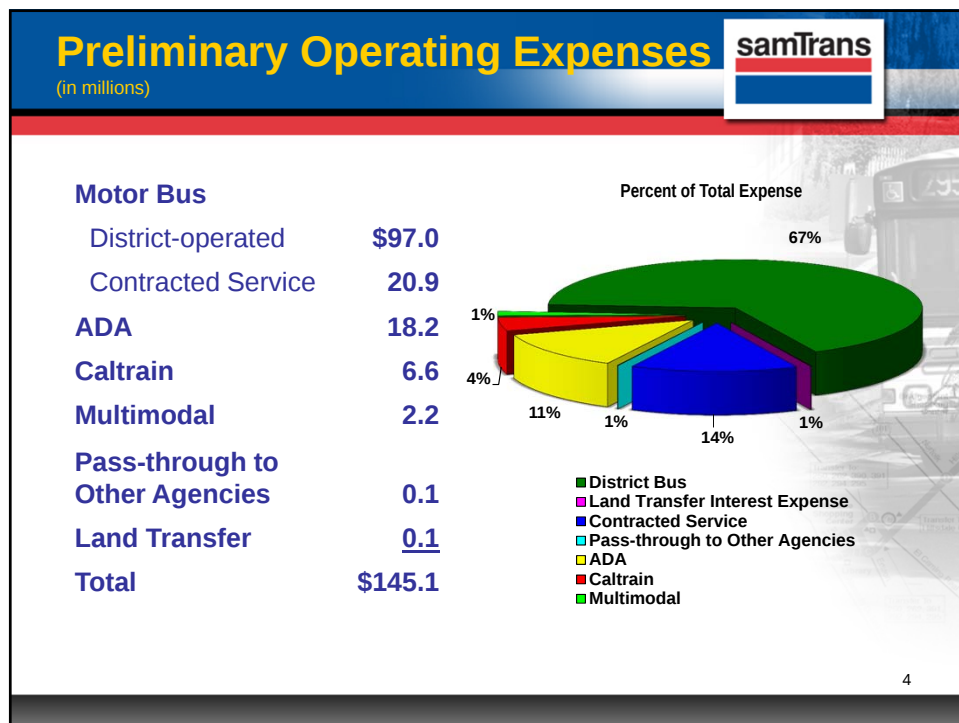
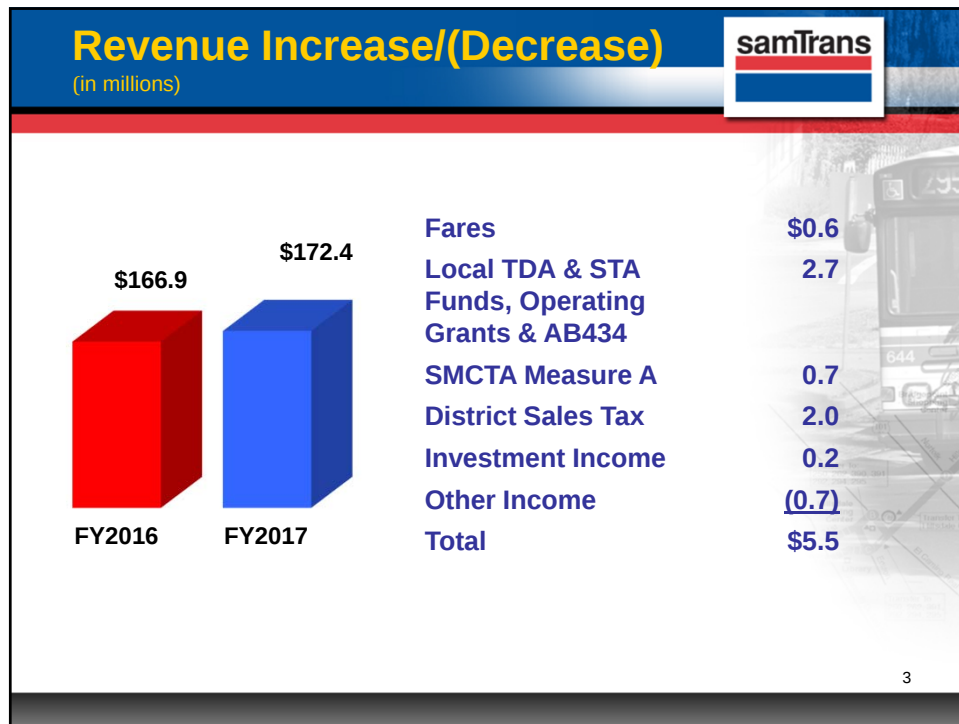
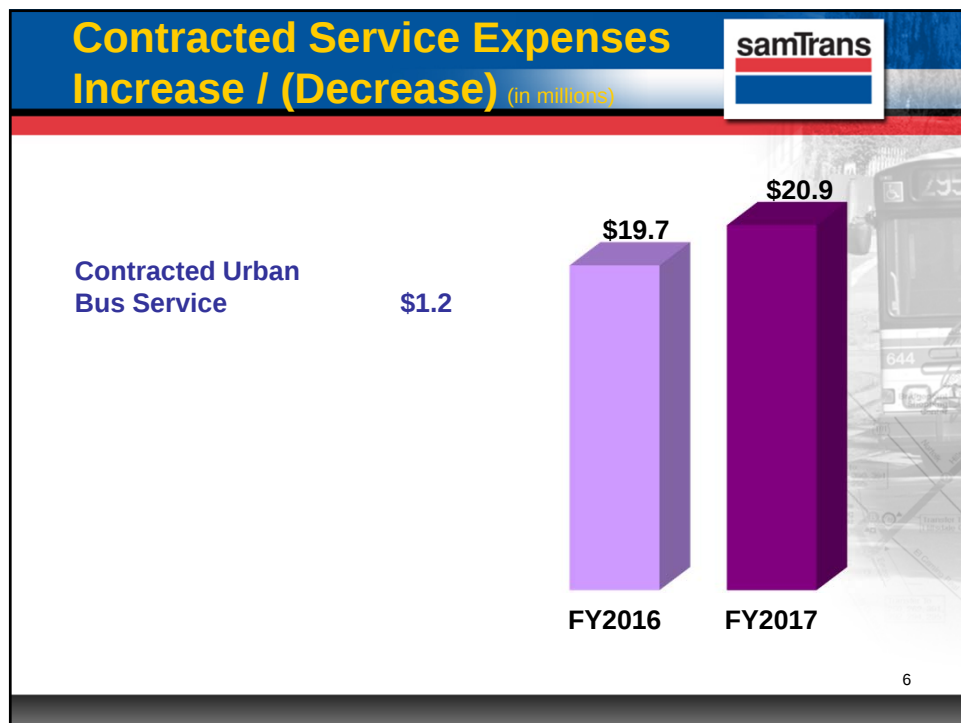
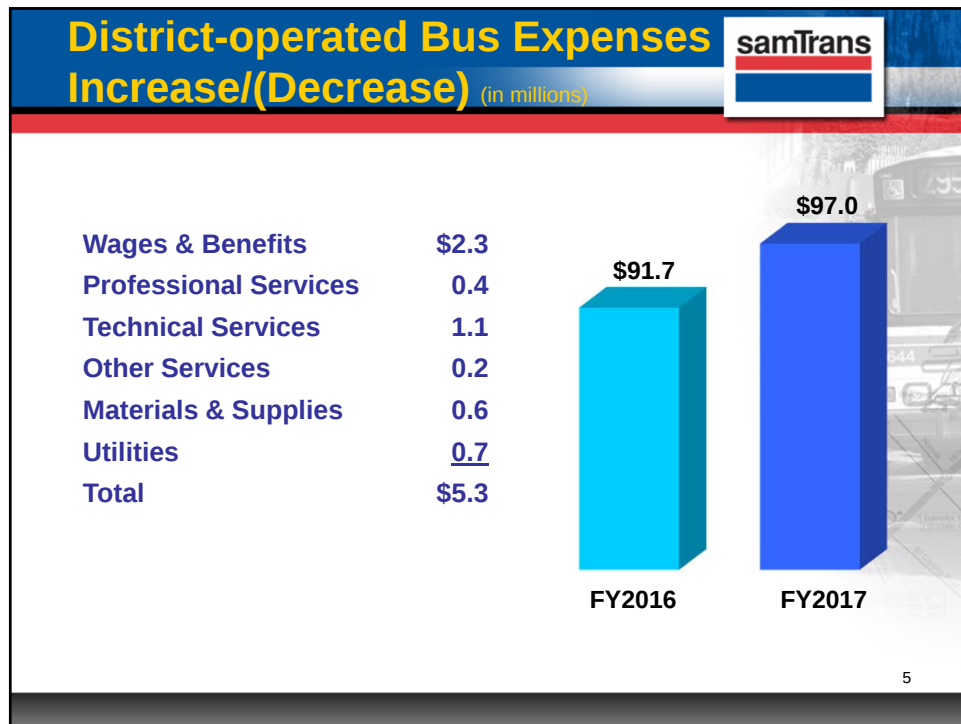
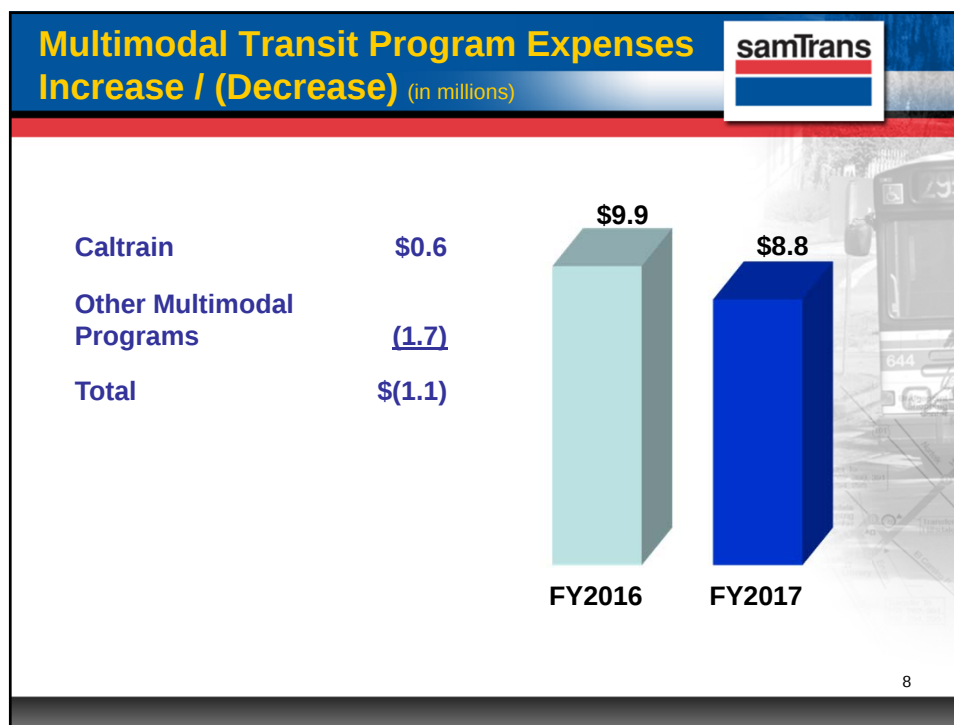
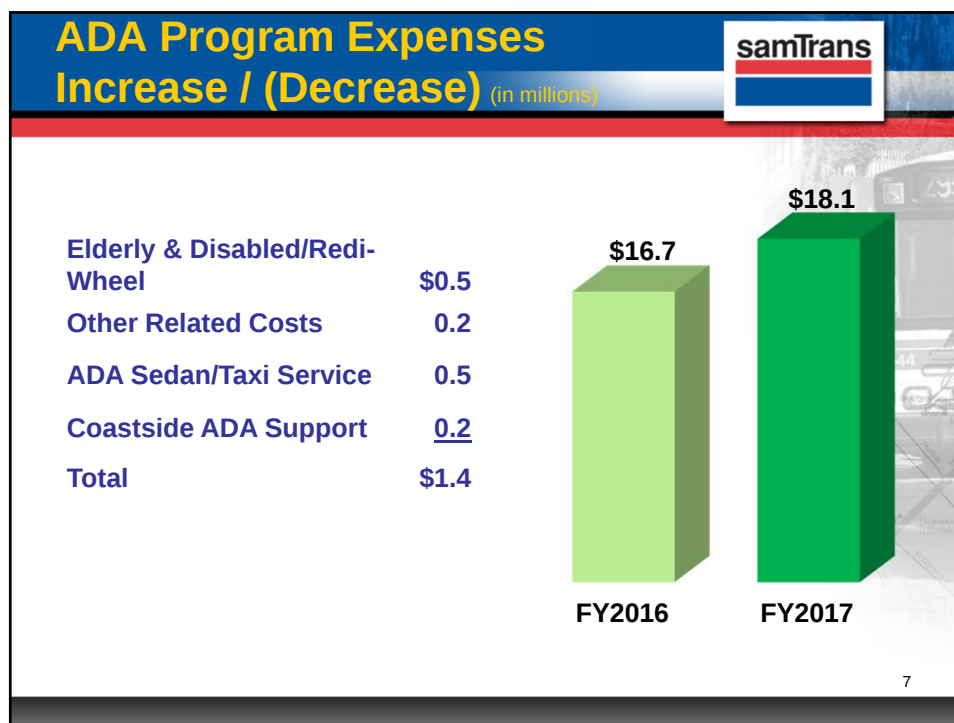










Preliminary FY2017 Operating Budget (in millions)

samTrans

Total Revenues	\$172.4
Total Expenses	(145.1)
Sales Tax Allocation – Capital	<u>(6.1)</u>
Operating Surplus	21.2
Debt Service Requirement	<u>(21.6)</u>
Total Uses of Reserves	(\$0.4)

9

Fund Reserves

samTrans

PROJECTED UNRESTRICTED FUND BALANCE

Beginning Fund Balance	103,857,000	98,819,696
Operating Surplus/(Deficit)	28,636,741	27,372,513
Use of funds for Debt Service	(21,674,045)	(21,676,445)
Use of funds for Capital	<u>(12,000,000)</u>	<u>(12,000,000)</u>
Ending Unrestricted Fund Balance	<u>98,819,696</u>	<u>92,515,764</u>

10

Strategic Plan Focus

samTrans

Focus Areas:

- Expand Mobility Options
- Become a More Effective Organization
- Strengthen Fiscal Health

2015 Board Retreat Refinement

- Private Sector Engagement
- “Ease of Use” Improvements
- Workforce Housing

11

Strategic Plan Focus

samTrans

Increase Ridership by 15% and Revenue by 20%

- Youth & Senior focused services and marketing efforts
- Explore Express Bus/Dumbarton Corridor services
- TNC Partnerships
- “Ease of Use” Improvements
 - Mobile application with Real Time info
 - Electronic Payment options
 - Social Media/Customer Service Integration
- SamTrans Customer Experience Task Force

12

Strategic Plan Focus

samTrans

Become a More Effective Organization

- Employee Survey/Internal Communications Plan
- Explore Workforce Housing Opportunities
- Compensation Study
- Updated Focus on:
 - Employee/Knowledge Retention
 - Workforce Development
- Revised Financial Policies, Procedures, Performance Indicators

13

samTrans

Preliminary FY2017 Operating Budget

Board of Directors

May 4, 2016

Finance Agenda Item #__